Zürcher Hochschule der Künste Zurich University of the Arts

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# ZHdK Strategic Guidelines 2024ff



## Artistic Intelligence?

Goal Strategic thrust

Pool our resources Strengthen the diversity,

relevance, permeability, renewal and quality of all performance

areas.

Exploit our potential Simplify organizational structure

and process organization.

### Mission

Mission statement

Social transformations and the freedom of the arts are core to what we do. All members of ZHdK contribute to achieving this mission in a committed and professional manner.

We question, explore and inspire. Through our actions in the arts, design and education, we consciously impact society.

How we achieve impact

Artists, designers, educators and researchers studying, trained or employed at ZHdK are curious, visible and courageous.

We challenge, provoke, go against the grain, observe, and point out, show, question and criticize.

We provide impetus, and contribute explorations, innovations and reflections to society, where they are taken note of and espoused.

### **Ambition**

#### We aspire to be one of the world's most important arts universities.

How we achieve impact

*Generativity:* Our graduates are qualified to make a relevant contribution to society and able to shape their careers, both within and beyond the arts and culture.

*Visibility:* Our offerings, results and findings in the arts, teaching, research, continuing education, outreach and services are impactful. They are sought-after, adopted and awarded prizes.

*Connectedness:* Internally to internationally, we are actively involved, connected and cooperate at all levels. Our views extend beyond our own specialisms and the arts.

*Quality:* Thanks to its members, range of services and facilities, ZHdK is one of the best arts universities.

### Values

Standards through quality
Relevance through impact
Diversity through openness
Simplification through essence
Responsibility through sustainability

### Priorities in the Fields of Action

#### General framework

- Review our organization, structures and committees to simplify management and decision-making
- Explore the arts university model

#### Fulfilling the institutional mandate

- Review and further develop our degree programmes as well as the teaching and research portfolio
- Promote technological innovation and creative diversity in research and in the arts
- Expand transfer orientation
- Further develop international and intercultural orientation
- Discuss quality standards

#### Culture

- Translate, anchor and invigorate values
- Strengthen our leadership and support culture
- Foster trust-based cooperation

#### University-wide domains and processes

- Expand staff policy, staff and talent development
- Simplify processes
- Improve project management